1 Letter to Our Citizens
2 The Region
3 The Council
4 Regional Programs
6 Public Safety and Regulatory Compliance Programs
8 Economic Development
10 Local Government Assistance
12 Transportation
14 Communications
15 Upcoming Activities
16 Financial Report
After serving as a member for nearly three decades, and holding the position of chairman on two occasions, I am firmly convinced that the North Central Florida Regional Planning Council is a very successful public agency that provides valuable services to our citizens and member local governments. The following pages are presented to record these accomplishments during the past year.

The primary responsibility of the Council is to provide a forum for city and county elected officials and gubernatorial appointees to participate in making decisions about issues that have impacts which transcend local government boundaries, and also make available needed technical services to our members. However, we also recognize the tremendous need to help improve our economy as a means of providing jobs for our citizens and expanding the local tax base.

Furthermore, our concern for the welfare of our region has been expressed through such programs as hazardous materials planning and monitoring, local emergency planning, and supporting law enforcement agencies in anti-terrorism efforts.

Our successes in these activities have been realized through the dedicated work of the Council staff under the guidance provided by our members and by the leaders of our associated agencies, including the MTPO for the Gainesville Urbanized Area, the Original Florida Tourism Task Force, the I-75 Corridor Council, the Local Emergency Planning Committee, and the North Central Florida Regional HazMat Team.

All of these groups are committed to achieving ever higher levels of excellence as they pursue ways to improve our region.

During the past program year, the work of the Council and our partners has resulted in much progress. I hope that you find the discussion of all of our programs in this report to be informative. Also provided is a summary of the organization’s financial status and a brief look at the year ahead.

For the successes realized this year, we, the Council members and staff, are grateful for the steadfast support received from our member local governments and the region’s citizens. The existence of the organization depends almost entirely upon the participation and resources of both.

Sincerely,

Eddie Lee Martin
Chairman
THE REGION

The North Central Florida Region includes 11 counties and 33 incorporated municipalities in the north central portion of Florida. Containing nearly 7,000 square miles of area, the region is characterized by its abundant natural resources, which include the world-famous Suwannee River, the marshes of the Gulf Coast, cypress swamps, upland forests, a large number of clear turquoise springs, and many other beautiful physical features.

Much of the region is sparsely populated although this is changing as people from other parts of the world, nation and Florida are discovering the amenities of north Florida living. According to estimates by the Bureau of Economic and Business Research, University of Florida, the population of the region in the year 2004 was 469,805, an increase of 84,341 people over the 1994 estimate of 385,464, representing a 21.9% increase for the past ten years.

The region’s economic base relies heavily on the government and services sectors, with the University of Florida in Gainesville accounting for a major portion of the government employment. The City of Gainesville is the regional retail center and, together with Alachua County, accounts for 50 percent of total population of the region.
The Council is an association of 25 units of general purpose local government. Membership includes all 11 counties and 14 of the region’s larger municipalities. One-third of the total representatives is appointed by the Governor, with the remainder appointed by member local governments. Two-thirds of the representatives must be local elected officials.

All Council representatives sit collectively as the full Council which meets monthly. At its May meeting, this group adopts the annual budget and a work program. Also at this meeting, the Council elects the organization’s officers: Chairman, Vice-Chairman and Secretary/Treasurer from among its ranks.

Council members serve on several standing and ad hoc committees appointed by the Chairman. One of the purposes of these various committees is to advise the Council on planning and development activities which come before the Council for review and comment. The Council serves as a forum for the coordination and review of federal/state/local government, and private sector planning and development programs and activities affecting the region.

In addition to the regional planning and review activities, the Council provides a large variety of services to benefit its local governments. These services, carried out by staff, include: technical planning assistance, grant and local planning assistance including grant administration services, transportation planning assistance, hazardous waste monitoring, emergency response planning assistance, and economic development activities.

**ALACHUA COUNTY**
- John Carlson
- Paula DeLaney
- Rodney Long
- Rosalyn Mattingly
- Gerald O’Neil
- James Painter
- Lee Pinkoson

**ALACHUA**
- Vacant

**ARCHER**
- Vacant

**GAINESVILLE**
- Ed Braddy
- Rick Bryant
- Chuck Chestnut

**HAWTHORNE**
- Eddie Lee Martin

**HIGH SPRINGS**
- Kirk Eppenstein

**Micanopy**
- Vacant

**NEWBERRY**
- John Glanzer

**WALDO**
- Louie Davis

**BRADFORD COUNTY**
- John Hersey
- David Dodge

**STARKE**
- Steve Futch

**COLUMBIA COUNTY**
- Vacant
- Dixie Donovan

**LAKE CITY**
- Vacant

**DIXIE COUNTY**
- John Driggers
- Lorene Thomas

**GILCHRIST COUNTY**
- Mitchell Gentry
- Gordon Dasher

**HAMILTON COUNTY**
- Martha Butler
- Lewis Vaughan

**JASPER**
- Matthew Hawkins

**LAFAYETTE COUNTY**
- Gail Garrard
- Heather Neil

**MADISON COUNTY**
- Roy Ellis
- Fred Reeves

**CITY OF MADISON**
- Myra Valentine

**SUIANNEE COUNTY**
- Sandra Haas
- Randy Hatch

**LIVE OAK**
- Garth "Sonny" Nobles, Jr.

**TAYLOR COUNTY**
- Charles Maultsby
- Malcolm Page

**PERRY**
- Vacant

**UNION COUNTY**
- Melaine "Red" Clyatt
- Andrew Smith

*Gubernatorial Appointees

**EX-OFFICIO MEMBERS**
- Gene Caputo, St. John's River Water Management District
- Vacant, Department of Environmental Protection
- Jim Poole, Enterprise Florida, Inc.
- Vacant, Department of Transportation
- Kirk Webster, Suwannee River Water Management District

Mission Statement: To improve the quality of life of the Region’s citizens, by coordinating growth management, protecting regional resources, promoting economic development and providing technical services to local governments.
Dealing with issues of growth opens up opportunities for regional cooperation and planning.

Being an association of local governments with strong ties to state and federal agencies, the Council is in a unique position to coordinate the development and implementation of strategies designed to address the problems and opportunities created by growth.

**Growth Management**

Pursuant to state growth management laws, the Council is responsible for preparing and adopting a Strategic Regional Policy Plan addressing five issues: Affordable Housing, Economic Development, Emergency Preparedness, Natural Resources of Regional Significance and Regional Transportation.

Goals and policies contained in the Strategic Regional Policy Plan continued to provide guidance for the growth and development of the region. In particular, the Council used the Strategic Regional Policy Plan as the basis for reviewing local government comprehensive plan amendments during the year.

**Local Mitigation Strategies**

During 2004, the Council assisted local mitigation strategy working groups in Bradford, Columbia, Hamilton, Lafayette, and Suwannee Counties prepare local mitigation strategies. Local mitigation strategy working groups are local committees comprised of county, municipal and regional officials along with representatives from the private sector.

Local mitigation strategies are countywide plans to assist local governments and private not-for-profit organizations reduce the impacts of natural hazards such as sinkholes, hurricanes, floods and wildfires.

Local mitigation strategies identify and analyze natural hazards. They note variations in risk, vulnerability and hazard for each local government within the county. They identify and evaluate a comprehensive range of specific mitigation actions to be implemented by local governments. They describe how these actions are prioritized, implemented and administered. Local mitigation strategies also outline an implementation timeline, identification of potential funding sources and/or other resources which may be used to implement the local mitigation strategy. A prioritized list of projects eligible for Federal Emergency Management Agency funding assistance is also included in the local mitigation strategy.
Review Activities

One of the ways the Council implements the regional plan is through its several review responsibilities. The Governor has designated the Council as the areawide clearinghouse for all federally-funded projects that affect the region, and several other review activities are undertaken as a result of state legislation. The Council’s Clearinghouse Committee is responsible for overseeing these review activities. In the year 2004, the Committee conducted reviews of 87 different projects submitted by private development, private not-for-profit corporations, units of local government, as well as state and federal agencies. Reviews included the following types.

- applications for federal assistance
- developments of regional impact
- local comprehensive plans and plan amendments
- local emergency management plans
- 10-year site plans of major electric utilities
- environmental impact statements, assessments, and U.S. Army Corps of Engineers permit requests
- state agency functional plans, projects and proposed rules

The Clearinghouse Committee reviews these projects to:

1. Avoid or mitigate potential adverse impacts that may be created by an activity in neighboring communities or counties;

2. Ensure coordination and consistency with local government and strategic regional policy plans; and

3. Avoid duplication or conflict with other local or area plans and programs.

The Council worked with local governments to balance growth and development needs with protection of natural resources of regional significance such as Ichetucknee Springs.
The Local Emergency Planning Committee built a Shelter-In-Place model house to increase public awareness concerning safety measures during toxic chemical releases.
Hazardous Waste Compliance Assistance

All counties in Florida are required by law to conduct annual site visits to verify the hazardous waste management practices of 20 percent of the businesses and government agencies in a county. The Council provided compliance assistance during the required verification visits and conducted How-to-Comply seminars.

Terrorism Preparedness

In 2004, Council staff helped plan and conduct eight terrorism exercises. The Council was the lead agency in providing local planning support to the North Florida Regional Domestic Security Task Force (RDSTF). During the past year, terrorism exercises were conducted in Suwannee County, Gainesville, High Springs and Newberry.

The Council provided technical assistance to Bradford, Columbia, Dixie, Lafayette, Suwannee and Taylor Counties with the preparation of Continuity of Operations Plans (COOPs) and Terrorism Response Annexes.

The COOP plans provide guidance on keeping local governments operating if critical facilities become unusable due to either natural or man-made disasters. The Terrorism Annexes define how local responders will work with regional, state and federal responders if a terrorist incident occurs.

The Council assisted with the terrorism exercise held at the City of Newberry water treatment plant.
ECONOMIC DEVELOPMENT

During the past year, the economic development program of the Council consisted of economic development planning and implementation activities, and tourism promotion activities.

“The Original Florida” Tourism Development Activities

Tourism is an important tool in the economic development arsenal of rural Florida. The Original Florida Tourism Task Force is comprised of representatives from each of the participating counties who are appointed by county commissions to oversee and direct the tourism promotion effort.

The Original Florida group received two grants from VISIT FLORIDA this year. The first was to conduct a press familiarization (FAM) trip of the area; the second was to sponsor advertisements in a number of Small Business Partner Opportunities as offered by VISIT FLORIDA. Additionally, the Task Force participated in a number of consumer shows during this past year.

During 2004, the Task Force provided partial funding for The Florida Experience, a 10,000 square foot interactive pavilion taken to large events throughout the U.S. to reach potential travelers and showcase tourism activities available in our region. Over 16,000 direct contacts were made at events at the Brickyard 400 NASCAR race in Indianapolis and the Texas State Fair in Dallas. The design and printing of 100,000 “Rack Cards” for each of the member counties was also completed this past year. VISIT FLORIDA continued to provide space, free of charge, on a special kiosk in each of its five welcome centers for distribution of The Original Florida brochures and rack cards. Also, each county has a supply for their own distribution.

With financial assistance from VISIT FLORIDA, the Task Force was successful in conducting three FAM Tours for the region. To date, over $1.5 million in advertising equivalency has been generated directly from the travel writers that take part in the FAM trips. The last of these was used to create a public/private partnership to promote driving tours and individually packaged trips for the area. This partnership was created to make the region more accessible to tourists throughout the country and internationally.

Also in 2004, the Task Force expanded its membership by the addition of Jefferson County as an active member of the Task Force. The Task Force continues to believe the program can be enhanced by creating and promoting “private/public partnerships.” Among those partnerships is a partnership agreement with Florida Media, Inc., publisher of Florida Monthly magazine. The arrangement promotes The Original Florida region as a tourism destination, both nationally and internationally.

Members of Original Florida Tourism Task Force met throughout the year, including a meeting held on a houseboat in Dixie County to develop marketing strategies.
Economic Development Planning

Since the U.S. Department of Commerce designated the Council as an Economic Development District in 1978, the Council has continued to maintain a high level of involvement in providing technical assistance to local governments and development authorities in order to promote economic growth.

Also in 2004, the Council worked with local economic development officials, the Governor’s Office of Tourism, Trade, and Economic Development, and Enterprise Florida, Inc., to create an organization that will coordinate activities for the Governor’s third Rural Area of Critical Economic Concern. This group is in the early stages of development and it will provide support for local economic development organizations and practitioners of the North Central Florida Region. All of the rural counties within the Council’s region are included in the Rural Area of Critical Economic Concern.

A new Economic Development Program Director was hired in July 2004. Jayne Moraski has worked in finance and development, and marketing in the past, and is looking forward to establishing programs for the region which complement local economic development initiatives.

The Original Florida’s “Hidden Coast”

The Council, supported primarily by a grant from the Ford Foundation, continued its economic development initiatives in the coastal counties of Dixie, Levy and Taylor. In addition, the Council helped maintain a revolving loan fund for the “Hidden Coast Shellfish Producers Association, Inc.” Among other projects, on April 17, 2004, the seventh annual “Suwannee River Naturefest”, (formerly known as the “Hidden Coast Birdfest”), was successfully held at Fanning Springs. The website for this group was also created and can be used by wholesalers for purchasing clams.

The Original Florida Tourism Task Force promoted the Suwannee River Wilderness Trail with a emphasis on the newly constructed cabins at Stephen Foster Folk Culture Center State Park in White Springs.
LOCAL GOVERNMENT ASSISTANCE

During 2004, the Council offered technical assistance to local governments which do not have available staff or expertise for certain activities. These activities ranged from comprehensive planning to community development.

Comprehensive Planning

In response to the requirements of Florida growth management legislation, the Council places a significant emphasis on comprehensive planning assistance for local governments.

During 2004, the Council continued to assist the region's counties and cities in complying with the requirements of the Local Government Comprehensive Planning and Land Development Regulation Act.

Ongoing comprehensive planning assistance was provided to local governments to assist with interpretations of comprehensive plans and land development regulations, preparation of comprehensive plan and land development regulation amendments, concurrency assessments of plats, and site and development plans.

In particular, the Council assisted 8 counties and 11 municipalities process 167 development-related applications. This assistance included the review and adoption of 46 comprehensive plan map and text amendments. The Council also assisted these local governments in making 68 land development regulation map and text amendments, 23 land development regulation special exceptions and special permits, 30 concurrency assessments for plats, variances, non-conforming use changes and development orders, and site and development plans.

The Planning Council assisted municipalities and counties in preparing concurrency assessments to evaluate the impacts of development on the level of service for roads, water, sanitary sewer, solid waste, stormwater drainage, and recreation facilities.

The Council assisted municipalities and counties in preparing concurrency assessments to evaluate the impact of development on the level of service for roads, water, sanitary sewer, solid waste, stormwater drainage and recreation facilities, such as the new CVS Pharmacy in the City of Madison.
Community Development Block Grants (CDBG)

The Council assisted local governments in assessing their community development needs in 2004. These assessments addressed the need for housing rehabilitation, commercial revitalization, economic development and neighborhood revitalization. These community development needs assessments resulted in the Council assisting with the preparation of the following Community Development Block Grant applications in 2004:

**Housing**
- Union County - $700,000

**Neighborhood Revitalization**
- Columbia County - $750,000

Council continued to provide administrative assistance on current projects for Bradford and Taylor Counties, Lake City, Live Oak, Madison, Mayo, Perry and Trenton. In addition, the Council initiated administrative assistance for a new project in Lake City.

Florida Recreation Development Assistance Program (FRDAP)

The Council assisted Union County and the City of Perry with the preparation of the following Florida Recreation Development Assistance Program Grant applications.

**Land Acquisition**
- Union County - $200,000

**Park Development**
- Union County - $200,000
- City of Perry - $200,000

Community Development Block Grant funds were used to make sidewalk improvements as part of a downtown redevelopment project in Live Oak.
TRANSPORTATION

Through an interlocal agreement signed by the Florida Department of Transportation, Alachua County and the City of Gainesville, the Metropolitan Transportation Planning Organization (MTPO) was formed to conduct transportation planning activities in the Gainesville metropolitan area. This coordinated planning program is required in order for the area to receive federal funds for transportation projects. The Council serves as staff, providing technical and administrative assistance in developing transportation plans and programs. Another major transportation planning activity is the Transportation Disadvantaged Program. This program is required in order for counties to receive state funds for transportation services to low income individuals, elderly individuals, persons with disabilities and children-at-risk.

MTPO ACTIVITIES

In the year 2004, the MTPO conducted a number of transportation planning activities, including the following.

Archer Road/S. 16th Avenue Charrette

During 2004, the MTPO conducted a “planning charrette” for the area defined primarily by Archer Road, S. 16th Avenue and SW 13th Street in Gainesville. A charrette is a creative planning effort that combines intense work sessions with public workshops. While this charrette considered many aspects of the transportation system in this area, its focus centered around accommodating growth at the University of Florida and the Shands and Veterans Administration Hospitals. As a result of this charrette, the University will prepare a detailed master plan for this area based upon future development plans for the University and Shands.

Alachua County Bicycle Master Plan

Also during 2004, the MTPO contracted with the University of Florida’s School of Architecture to prepare an update of the 2001 Alachua County Bicycle Master Plan. This plan contains recommendations for improving bicycle connectivity and use in Alachua County, including a priority ranking of needed bicycle projects selected for implementation.

Year 2025 Long Range Transportation Plan

Over the last twelve months, the MTPO has started a two-year planning process to update the long-range transportation plan for the Gainesville Urbanized Area. During the past year, the MTPO conducted a number of community workshops which allowed citizens to express their vision of the Gainesville areas future transportation system, as well as aspects of the areas existing transportation system that they were both proud and concerned about. During the coming year, the MTPO will test and evaluate future transportation system alternatives and select projects for funding.

Community Workshop Meeting to address transportation needs.
TRANSPORTATION DISADVANTAGED PROGRAM

During 2004, the Council continued to serve as the designated official planning agency for nine counties in the region for Florida's Transportation Disadvantaged Program. The Metropolitan Transportation Planning Organization (MTPO) for the Gainesville Urbanized Area serves as the planning agency for Alachua County. As the planning agency, the Council conducts planning studies to provide transportation services to individuals who are unable to transport themselves because of age, disability or income status. The Council and the MTPO appoint and staff ten transportation disadvantaged boards in the region.

This past year, the MTPO received $51,000 in Federal Transit Administration U.S.C. Section 5311 grant funds through the Florida Department of Transportation. These funds were used to provide additional public transportation service in Alachua County.

In addition, the Council assisted the Alachua County Transportation Coordinator apply for Rural Capital Assistance Grant Funds. As a result of this coordinated effort, Alachua County was awarded $60,000 in State grant funds to purchase one vehicle. In addition, the City of Archer started the "Archer Shuttle" which provides transportation from Archer to Gainesville. The Council assisted the City of Archer in securing the grant funds used to purchase vehicles for this service.

At the 12th Annual Training and Technology Conference, the Florida Commission for the Transportation Disadvantaged awarded Suwannee River Economic Council, Inc. the 2004 Safety Award. This award recognizes a Community Transportation Coordinator in the State of Florida that had an outstanding safety record. Also, Suwannee Valley Transit Authority was nominated for the 2004 Rural Community Transportation Coordinator of the Year Award.
In addition to the numerous planning and other technical studies prepared under contract with local governments throughout the region, the Council prepared the following materials in the year 2004.

**Regional Programs**

Evaluation Reports on Local Comprehensive Plans, Developments of Regional Impact and other Council review items

**Public Safety and Regulatory Compliance Program**

Continuity of Operations (COOP) and Terrorism Response Annexes for Bradford, Columbia, Dixie, Lafayette, Suwannee and Taylor Counties

Hazards Analysis Updates for Columbia, Dixie, Hamilton, Lafayette, Madison, Suwannee, Taylor and Union Counties

Hazardous Waste Summary Reports for Bradford, Columbia, Dixie, Gilchrist, Hamilton, Lafayette, Madison, Suwannee, Taylor and Union Counties

Hazardous Materials Emergency Response Plan 2004 Update

**Economic Development**


The Original Florida's Brochure and Map

**Transportation**

Fiscal Years 2005-2009 Transportation Improvement Program

Fiscal Year 2005 Unified Planning Work Program

Annual Report for Regional Transit System Ridership

MTPO List of Priority Projects - 2004

Transportation Disadvantaged Coordinated Transportation Development Plans

**General**

NCFRPC Annual Report

NCFRPC Overall Program Design

The Council also provides general planning assistance and referral services to the public along with the following maps and information resources which are available at reproduction cost.

Existing and Future Land Use Maps

Census Information
In 2005, the Council will continue a number of programs started in the year 2004 or earlier, and initiate a number of new projects and activities as follows.

**Regional Activities**

The Council will review federal grant and loan applications for consistency with area-wide plans.

**Public Safety and Regulatory Compliance Programs**

**Homeland Security**

The Council will provide staff to teach classes on the Homeland Security Exercise Evaluation Program (HSEEP). Buffer Zone Protection Plans (BZPPs) will be prepared for three sites and the regional terrorism plan will be updated.

**Regional and Local Emergency Response Plans**

The regional emergency response plan will be updated. The Local Emergency Planning Committee will continue to train emergency personnel and educate the general public.

Hazards analyses will be updated for facilities that contain extremely hazardous substances.

The Council will review School District Emergency Plans for 11 counties.

**Economic Development**

The Council will continue to provide assistance to local governments and area development authorities in securing grant funds to accommodate additional industrial and business growth.

**The Original Florida Tourism Promotion**

The Council will continue to staff this organization in the implementation of the tourism plan.

**Transportation**

**Fiscal Years 2005/2006 to 2009/2010 Transportation Improvement Program**

Working in cooperation with the Florida Department of Transportation, Council staff will update this five-year funding program of transportation projects for the Gainesville metropolitan area.

**Level of Service Studies**

Each year, Council staff update level of service information concerning the amount of traffic congestion on arterial and collector roads in the Gainesville metropolitan area.

**Year 2025 Transportation Plan**

The Metropolitan Transportation Planning Organization will update the long-range transportation plan for the Gainesville Urbanized Area.

Transportation projects that are expected to be funded through the Year 2025 will be ranked in priority order.

**Transportation Disadvantaged Program**

The Council will begin monitoring the provision of Medicaid non-emergency transportation in the region in 2005. The Council will also continue to provide staff support to the local coordinating boards and technical support to the Community Transportation Coordinators.

**Local Government Assistance**

**Community Development Block Grants**

Applications will be prepared for local governments in the region. Other community development assistance, including administrative services, will be provided as requested.

**Local Planning Assistance**

The Council will continue assisting the region’s counties and cities in complying with the requirements of the Local Government Comprehensive Planning and Land Development Regulation Act.
# FINANCIAL REPORT

## 2003-2004 Revenues

### Sources

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Federal</strong></td>
<td>$ 55,217</td>
</tr>
<tr>
<td><strong>State</strong></td>
<td>635,429</td>
</tr>
<tr>
<td>Local Government Contracts for Planning</td>
<td>514,853</td>
</tr>
<tr>
<td>Metropolitan Transportation Planning Organization for the Gainesville Urbanized Area</td>
<td>683,224</td>
</tr>
<tr>
<td>North Central Florida Regional Hazardous Materials Response Team</td>
<td>142,723</td>
</tr>
<tr>
<td>The Original Florida Tourism Task Force</td>
<td>64,925</td>
</tr>
<tr>
<td>Council Members’ Contributions ($0.30 per capita)</td>
<td>109,148</td>
</tr>
<tr>
<td>Other</td>
<td>55,787</td>
</tr>
<tr>
<td>Other Agencies and Organizations</td>
<td>$ 39,529</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>16,258</td>
</tr>
</tbody>
</table>

**Total Revenues** $ 2,261,306

## 2003-2004 Expenditures

### Programs

#### Regional Activities

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Planning and Intergovernmental Coordination</td>
<td>$ 189,892</td>
</tr>
<tr>
<td>Review Activities</td>
<td>39,529</td>
</tr>
<tr>
<td><strong>Total Regional Activities</strong></td>
<td>229,421</td>
</tr>
</tbody>
</table>

#### Public Safety and Regulatory Compliance

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>LEPC, Planning and Training</td>
<td>36,844</td>
</tr>
<tr>
<td>Hazardous Materials Planning and Monitoring</td>
<td>70,621</td>
</tr>
<tr>
<td>Continuity of Operations Plans/ Terrorism Response Annexes</td>
<td>128,006</td>
</tr>
<tr>
<td>Hazardous Analyses</td>
<td>18,362</td>
</tr>
<tr>
<td>Regional Emergency Response Team</td>
<td>142,723</td>
</tr>
<tr>
<td>Homeland Security</td>
<td>86,207</td>
</tr>
<tr>
<td>Other Public Safety and Regulatory Compliance</td>
<td>2,503</td>
</tr>
<tr>
<td><strong>Total Public Safety and Regulatory Compliance</strong></td>
<td>485,266</td>
</tr>
</tbody>
</table>

#### Economic Development

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Original Florida Tourism Promotion Program</td>
<td>64,925</td>
</tr>
<tr>
<td>General Economic Development</td>
<td>113,155</td>
</tr>
<tr>
<td><strong>Total Economic Development</strong></td>
<td>178,080</td>
</tr>
</tbody>
</table>

#### Local Technical Assistance

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Community Development Block Grant Administration</td>
<td>175,328</td>
</tr>
<tr>
<td>Comprehensive Planning</td>
<td>274,913</td>
</tr>
<tr>
<td>Other Local</td>
<td>12,376</td>
</tr>
<tr>
<td><strong>Total Local Technical Assistance</strong></td>
<td>462,617</td>
</tr>
</tbody>
</table>

#### Transportation

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Comprehensive Transportation Planning</td>
<td>489,457</td>
</tr>
<tr>
<td>Mass Transit Planning</td>
<td>108,520</td>
</tr>
<tr>
<td>Transportation Disadvantaged Planning</td>
<td>168,133</td>
</tr>
<tr>
<td>Other Transportation</td>
<td>74,723</td>
</tr>
<tr>
<td><strong>Total Transportation</strong></td>
<td>840,833</td>
</tr>
</tbody>
</table>

#### Program Development

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total Program Development</strong></td>
<td>56,572</td>
</tr>
</tbody>
</table>

**Total Expenditures** $ 2,252,789
### STAFF

<table>
<thead>
<tr>
<th>Name</th>
<th>Telephone Extension</th>
</tr>
</thead>
<tbody>
<tr>
<td>Charles Justice, Executive Director</td>
<td>101</td>
</tr>
<tr>
<td>Scott Koons, Assistant Executive Director</td>
<td>104</td>
</tr>
<tr>
<td>Scott Koons, Director of Regional &amp; Local Government Programs</td>
<td>104</td>
</tr>
<tr>
<td>Marlie Sanderson, Director of Transportation Planning</td>
<td>103</td>
</tr>
<tr>
<td>Jayne Moraski, Economic Development Program Director</td>
<td>106</td>
</tr>
<tr>
<td>Dwayne Mundy, Public Safety and Regulatory Compliance Program Director</td>
<td>108</td>
</tr>
<tr>
<td>Thomas Olmsted, Finance Director</td>
<td>105</td>
</tr>
<tr>
<td>Robin Barnes, Secretary</td>
<td>100</td>
</tr>
<tr>
<td>Steve Dopp, Senior Planner, Regional Planning, Census Info</td>
<td>109</td>
</tr>
<tr>
<td>Enid Ehrbar, Principal Planner, Local Government Assistance</td>
<td>111</td>
</tr>
<tr>
<td>Michael Escalante, Principal Planner, Transportation</td>
<td>114</td>
</tr>
<tr>
<td>Lynn Franson-Godfrey, Senior Planner, Transportation Disadvantaged</td>
<td>110</td>
</tr>
<tr>
<td>Thomas Hill, Senior Planner, Transportation</td>
<td>149</td>
</tr>
<tr>
<td>Carol Laine, Office Manager</td>
<td>134</td>
</tr>
<tr>
<td>Tony Marshall, Assistant Finance Director</td>
<td>116</td>
</tr>
<tr>
<td>Martha Orthoefer, Principal Planner, Community Development Block Grants</td>
<td>112</td>
</tr>
<tr>
<td>Kevin Parrish, Database and Property Manager, Geographic Information System</td>
<td>133</td>
</tr>
<tr>
<td>Vickie Vandernoot, Planning Administrative Assistant</td>
<td>124</td>
</tr>
</tbody>
</table>

### E-MAIL ADDRESSES

General e-mail address for Council is ncfrpc@ncfrpc.org. E-mail addresses for each staff member is the last name@ncfrpc.org, e.g., justice@ncfrpc.org.

### WEB PAGES OF INTEREST

North Central Florida Regional Planning Council: ncfrpc.org

The Original Florida: originalflorida.org

North Central Florida Economic Development Partnership: originalfloridabusiness.org

North Central Florida Local Emergency Planning Committee: ncflepc.org

I-75 Corridor Council: I75floridagateway.com

Scenic U.S. 441: scenicus441.com
NCFRPC

NORTH CENTRAL FLORIDA
REGIONAL PLANNING COUNCIL
2009 NW 67 Place, Suite A
Gainesville, Florida 32653-1603
(352) 955-2200

Chairman
Eddie Lee Martin

Vice Chairman
Charles Maultsby

Secretary-Treasurer
Lorene Thomas

Executive Director
Charles F. Justice