ANNUAL REPORT

North Central Florida Regional Planning Council

1994
For 25 years, the North Central Florida Regional Planning Council has supported the growth and development of its member local governments. It has been a pleasure to serve as chairman of the organization at a time when we have reached this milestone.

As has been true throughout our history, the Council's work during the past year represents a continuing effort to expand our value to the region. Economic development has been of the highest priority, and has resulted in the rapid expansion of our tourism program under the guidance of the Tourism Task Force, and of our small business loan program which is carried out by the North Central Florida Areawide Development Co., Inc. (ADCO). However, I should emphasize that we have also maintained our strong commitment to provide technical assistance to our members, to maintain a forum by which local officials may make regional decisions, and to participate in growth management activities.

This annual report is intended to present to our citizens an accounting of our activities. Included is a description of our programs, a review of our financial status, and a look at future activities. All of you who are residents of the region are invited to evaluate this information, and to advise us of any thoughts and suggestions you may have.

On behalf of all Council members and our staff, I want to thank you for your support during the past quarter of a century. We will strive to perform equally well in future years.

Sincerely,

James Montgomery
Chairman
The North Central Florida Region includes 11 counties and 33 incorporated municipalities in the north central portion of Florida. Containing nearly 7,000 square miles of area, the region is characterized by its abundant natural resources, which include the world-famous Suwannee River, the marshes of the Gulf Coast, cypress swamps, upland forests, a large number of clear turquoise springs, and many other beautiful physical features.

Much of the region is currently sparsely populated although this is beginning to change as people from other parts of the world, nation and Florida are discovering the amenities of north Florida living. According to estimates by the Bureau of Business and Economic Research, University of Florida, the population of the region in 1994 was 385,468 an increase of 31,272 people over the 1990 Census count.

The region's economic base relies heavily on the government and services sectors, with the University of Florida in Gainesville accounting for a major portion of the government employment. The City of Gainesville is the regional marketing center and, together with Alachua County, accounts for 50.3 percent of the region's total population.
The Council is an association of 24 units of general purpose local government. Membership includes all 11 counties and 13 of the region’s larger municipalities. One-third of the total representatives is appointed by the Governor, with the remainder appointed by member local governments. Two-thirds of the representatives must be local-elected officials.

All Council representatives sit collectively as the full Council which meets monthly. At its May meeting, this group adopts the annual budget and a work program. Also at this meeting, the Council elects the organization’s officers: Chairman, Vice-Chairman and Secretary-Treasurer from among its ranks.

Council members serve on several standing and ad hoc committees appointed by the Chairman. One of the purposes of these various committees is to advise the Council on planning and development activities which come before the Council for review and comment. The Council serves as a forum for the coordination and review of federal/state/local government, and private sector planning and development programs and activities affecting the region.

In addition to the regional planning and review activities, the Council provides a large variety of services to benefit its local governments. These services, carried out by staff, include: technical planning assistance, grant and loan planning assistance including grant administration services, transportation planning assistance, hazardous waste monitoring, emergency response planning assistance, and economic development activities.

**ALACHUA COUNTY**
- Leveda Brown
- Charles Chestnut
- Margaret Eppes
  * Charles Clemons
  * Oscar Harris
  * Dale McPherson
  * Jane Walker

  **ALACHUA**
  - Cleather Hathcock
  - Saint Elmo Cherry-Clark
  - Gussie Mae Lee

  **ARCHER**
  - Eddie Memory

  **GAINESVILLE**
  - Bruce Delaney
  - Ed Jennings, Sr.
  - Jim Painter

  **HAWTHORNE**
  - Eddie Martin

  **HIGH SPRINGS**
  - Freddie Hickmon

  **MICANOPY**
  - Stanley Strobles

  **WALDO**
  - Louie Davis

  **BRADFORD COUNTY**
  - John Anderson
  * Joseph Riddick

  **STARKE**
  - Travis Woods

  **COLUMBIA COUNTY**
  - James Montgomery
  * Tom Sawyer
  # Sharon Tervola

  **LAKE CITY**
  - T. Gerald Witt

  **DIXIE COUNTY**
  - Jerry Hill

  **GILCHRIST COUNTY**
  - V.C. Cannon
  # Chuck Estes
  # Jean Jerrell

  **HAMILTON COUNTY**
  - Lewis Vaughn

  **JASPER**
  * Ralph Bowers
  - Matthew Hawkins

  **LAFAYETTE COUNTY**
  - Bill Shaw
  * M.N. "Pete" Sullivan

  **MADISON COUNTY**
  - Mike Salls
  # Roy Milliron

  **CITY OF MADISON**
  - VACANT

  **SUWANNEE COUNTY**
  - J.D. Grinstead

  **LIVE OAK**
  - Garth "Sonny" Nobles
  * William W. Howard

  **TAYLOR COUNTY**
  - Lillie Greene
  * Malcolm Page

  **PERRY**
  - Thomas Demps

  **UNION COUNTY**
  * Paul Riherd
  - Sidney Todd

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*Gubernatorial Appointees
#Non-Voting Participant
The eleven counties comprising the North Central Florida Region, whose number of residents has increased dramatically during the last 25 years, are becoming increasingly aware of the opportunities and problems that population growth can create for local governments. Often, dealing with issues of growth opens up opportunities for regional cooperation and planning.

Being an association of local governments with strong ties to state and federal agencies, the Council is in a unique position to coordinate the development and implementation of strategies designed to address the problems and opportunities created by growth.

**Growth Management**

Based mostly on the recommendations of the Florida Environmental Land Management Committee (ELMS III) and the Florida Advisory Council on Intergovernmental Relations (ACIR), the 1993 Florida Legislature enacted numerous changes to Florida’s growth management laws.

These changes, which are to be implemented over a period of several years, will significantly affect the planning processes of state, regional and local government agencies.

One of the more significant actions taken by the Legislature as far as the growth management process is concerned calls for converting existing comprehensive regional policy plans into "strategic" plans by requiring planning councils to address only those state plan goal areas directly related to growth management such as transportation, natural resources, and housing.

In 1994, the Council began initial work on developing its "strategic plan", a draft of which is due for state and local review by January 1, 1996.

Other actions taken by the 1993 Legislature significantly affect the Development of Regional Impacts (DRI) review process in which large-scale developments are reviewed for their interjurisdictional impacts by regional planning councils which then forward recommendations for approval, denial or approval with conditions to local governments.

The current process is to be gradually phased-out and replaced with new and expanded local government intergovernmental coordination elements. Local governments will be required to establish a means by which to address the interjurisdictional impacts of development.

These and other changes to the growth management process are scheduled to be accomplished over a several-year period.
Hazardous Materials Planning Program

The Emergency Planning and Community Right-to-Know Act (EPCRA), passed by Congress in 1986, is also known as Title III of the Superfund Amendments and Reauthorization Act (SARA). These amendments require the preparation of local emergency response plans which, for the State of Florida, have been developed utilizing the eleven regional planning council districts and state-appointed local emergency planning committees (LEPCs). The emergency response plan for the North Central Florida Region was adopted by the Local Emergency Planning Committee on June 9, 1989, and last updated on May 20, 1994.

The LEPC and Madison County plans were tested on April 9, 1994, with a full-scale hazardous materials exercise. The scenario involved a gasoline truck hitting a train hauling phosphoric acid and anhydrous ammonia. Local responders gained valuable experience. The Valdosta (Georgia) Fire Department hazardous materials team crossed the state line to participate in the exercise.

Two new projects were started in 1994. Grants from the Hazardous Materials Transportation Act (HMTA) provided funds to pay for these programs. Free hazardous materials emergency response training classes were held for first responders. Enhanced hazards analyses were conducted for 20 regionally-significant hazardous materials storage sites.

In 1994, a total of 35 classes were held training 671 fire fighters, law enforcement, and emergency medical personnel. The majority of the free training was at the awareness-level. Responders were trained to safely recognize, identify, and make the proper notifications for possible hazardous materials incidents. Also, the DuPont (railroad) Car was in High Springs conducting free training in March, 1994, as part of the training program.

The enhanced hazards analyses (EHAs) expanded on the 1993 update of the county hazardous materials plans on facilities that contain extremely hazardous substances. The EHAs identify the types and quantities of hazardous materials on-site, vulnerable zones that could be impacted by various scenarios, and identify nearby populations and sensitive facilities.

The Council started projects in 1994 that will be completed in 1995. The training program will be expanded to include operational-level training for responders. Also, the need for additional hazardous materials response teams in north central Florida will be assessed.

The Council will also provide technical assistance to counties updating their hazmat plans.

The Hazardous Materials Transportation Act (HMTA) is providing funds to start a training program for first responders like fire, EMS and law enforcement personnel.
Review Activities

One of the ways the Council implements its regional plan is through several review responsibilities. The Governor has designated the Council as the areawide clearinghouse for all federally-funded projects that affect the region, and several other review activities are undertaken as a result of state legislation.

The Council's Clearinghouse Committee is responsible for overseeing these review activities. In 1994, the Committee conducted a review of 138 different projects submitted by private developers, units of local government, and state and federal agencies. Reviews included the following types:

[] applications for federal assistance

[] developments of regional impact

[] local comprehensive plans and plan amendments

[] local emergency management plans

[] 10-year site plans of major electric utilities

[] environmental impact statements, assessments, and Army Corps of Engineers permit requests

[] state agency functional plans, projects and proposed rules

The Clearinghouse Committee reviews these projects to:

1. avoid or mitigate potential adverse impacts that may be created by an activity in neighboring communities or counties;

2. insure coordination and consistency with local government and comprehensive regional policy plans; and

3. avoid duplication or conflict with other local or area plans and programs.

The Council comments on a number of activities proposed within the region such as the proposed expansion of Haile Plantation located in the Gainesville urban area.
The Job Training Partnership Act program, administered by the Council throughout the region, assisted economically disadvantaged, long-term unemployed and laid-off persons in obtaining unsubsidized gainful employment during Program Year 1993 (July 1, 1993 - June 30, 1994). The program responded to the needs of the community and exceeded all state and federal performance measures.

The program is based upon a partnership between private business and the public sector in training individuals for permanent positions. This balance is evident in the structure of the program, which includes two organizations that are responsible for developing local policies under which the program is operated. These two entities are: the Florida's Suwannee Valley Private Industry Council (FSVPIC), consisting of representatives from the region's businesses, governmental social service agencies, non-profit social service agencies, public education, organized labor and economic development organizations; and Florida's Suwannee Valley Job Training Consortium which is comprised of county commission chairmen from the region.

During the program year more than 2,700 participants in the region were given access to an array of services that included remediation, work experience, employability skills training, career and financial counseling, and occupational skills training in a variety of demand occupations.

To address the needs of the at-risk population in our region's schools, the FSVPIC continued to fund its in-school youth program. This program provided basic education remediation classes in reading, mathematics and language skills to keep youth in danger of dropping out in school while making progress toward high school graduation. A basic education remediation computer program was used by high schools, vocational-technical schools and community colleges throughout the region to serve 16-21 year-old participants needing basic educational skills, remediation and employability skills training.

In addition, individuals were served through the Summer Youth Employment and Training Program. This program provided academically at-risk students with a means of improving educational skills during the summer, while also earning wages on a summer job. The program helped produce a better educated youth labor force to meet the employment needs of the region, while helping youth remain in school with better chances of graduation.

To carry out the job training activities, the Council subcontracted with the following agencies: Suwannee River Economic Council, Inc.; the School Board of Alachua County; the Lake City Community College; Santa Fe Community College; Bradford County Association for Retarded Citizens; Columbia County Association for Retarded Citizens, Inc.; Henkels and McCoy; Bradford-Union Vo-Tech; and Taylor Technical Institute.

The March 12, 1993, "Storm of the Century" caused major structural damage to many public buildings and facilities in Taylor and Dixie counties. JTPA Title III funded participants who lost employment due to the storm engaged in clean up and rebuilding activities to help the local governments re-establish basic services.
During the past year, the Economic Development Program of the Council consisted of economic development planning and tourism promotion activities, and Areawide Development (loan) Company activities.

**Economic Development Planning**

Since the federal Economic Development Administration designated the region as an Economic Development District in 1978, the Council has continued to maintain a high level of involvement in providing technical assistance to local governments and development authorities in order to promote economic growth.

In 1994, the Council collaborated with the Florida State Rural Development Council (FRSDC) in defining strategies for dealing with the problems and needs of rural Florida. Council staff has worked in committees created to develop a strategic action plan for the FSRDC and has contributed to the development of the public relations tools of that organization.

The Council also participated in a grant evaluation committee to help the Florida Forest Service award economic development grants to qualified recipients.

Finally, the Council continued assisting businesses with SBA 7(a) loan packaging. During the past year, staff processed over $1.4 million in 7(a) guaranteed loans.

**Areawide Development Company**

In cooperation with local businesses, financial institutions and community organizations, the Council was instrumental in creating the North Central Florida Areawide Development Co., Inc. (ADCO) in 1983 as a non-profit corporation.

The company is certified by the Small Business Administration (SBA) to operate as a "504" Certified Development Company to provide subordinated mortgage financing to eligible small and medium-sized commercial and industrial businesses in the area. The typical financing structure is as follows:

- 50% - local bank
- 40% - Development Company
- 10% - business equity

The increased marketing efforts have paid off. Three new 504 loans were closed during 1994 raising ADCO's portfolio to over $1.3 million. These new loans have resulted in 31 new jobs and 21 retained jobs in north central Florida. The loans have also leveraged over $1.4 million in private loans made by local lending institutions.

Construction and business acquisition projects such as this Dairy Queen can be financed through the Council's economic development loan program.
In continuation of the tourism promotion program which the Council has spearheaded during the last two years, the Council filed a request with the Florida Department of State to use the term "The Original Florida" as an exclusive service mark for the region. Upon receiving the Department of State's approval, the Council worked with the Tourism Task Force, a group of representatives from the 11 counties of north central Florida, to create a media marketing campaign for the Original Florida. A press kit was created, a public relations firm was hired, and a video was produced to help market the area to the media and the traveling consumer.

The Council also worked with the Lake City Tourist Welcome Center to establish a response center for the Original Florida campaign to handle visitor inquiries and distribute tourism literature. A dedicated phone number and post office box were obtained for The Original Florida program. As a consequence of the public relations activities carried out during the year, thousands of inquiries have been answered which have resulted in additional tourists traveling to the area.

Projects currently being worked on by Council staff and the Tourism Task Force include the following:

* hosting an auction as a fundraiser for the program.
* working with local tourism businesses to develop *Original Florida* vacation packages.
* holding media press trips to allow travel writers to experience the area as a typical tourist.
* creating and disseminating press releases about the area to national magazines and newspapers.
* reprinting the Original Florida brochure with needed corrections.

Travel writers visiting one of the many natural freshwater springs which dot the north central Florida landscape.
During 1994, the Council offered technical assistance to local governments which do not have available staff or expertise for certain activities. These activities ranged from comprehensive planning to community development.

**Comprehensive Planning**

In response to the requirements of the Local Government Comprehensive Planning and Land Development Regulation Act, the Council continued to place a significant emphasis on comprehensive planning assistance for local governments.

The Council assisted five noncoastal counties negotiate Stipulated Settlement Agreements with the Florida Department of Community Affairs concerning provisions of their comprehensive plans found noncompliant by the State. In addition, assistance with the preparation and adoption of comprehensive plan amendments in accordance with these agreements was provided by the Council to those five noncoastal counties.

During 1994, the Council initiated expanded service to assist the region's counties and cities in complying with the requirements of the Local Government Comprehensive Planning and Land Development Regulation Act.

On-going comprehensive planning assistance was provided to local governments to assist with interpretations of comprehensive plans and land development regulations, preparation of annual Concurrency Management System Reports, preparation of comprehensive plan and land development regulation amendments, and concurrency assessments of plats, and site and development plans.

In particular, the Council assisted seven counties and ten municipalities with the review and adoption of 23 comprehensive plan map and text amendments, 64 land development regulation map and text amendments, 21 land development regulation special exceptions and special permits, concurrency assessments for 11 plats, and 4 site and development plans.
Community Development Block Grants (CDBG)

The Council assisted several local governments in assessing their community development needs in 1994. These assessments addressed the need for housing rehabilitation of low- and moderate-income occupied dwelling units, the need for the commercial revitalization of downtowns, and the need for revitalizing public facilities in neighborhoods occupied by low- and moderate-income persons. These community development needs assessments resulted in the Council assisting the following two local governments with the preparation of Community Development Block Grant applications in 1994:

**Housing**

Madison, City - $500,000

**Economic Development**

Columbia County - $611,975

The Council continued to provide administrative assistance on a current project for the municipality of Hawthorne. In addition, the Council initiated administrative assistance on community development projects in Lake City, Live Oak and Perry.

Finally, the Council assisted the municipalities of Brooker and Hawthorne, and Columbia County with the preparation of Florida Recreation Development Assistance Program Grant applications for the development of parks.
Through an interlocal agreement signed by the Florida Department of Transportation, Alachua County and the City of Gainesville, the Metropolitan Transportation Planning Organization (MTPO) was formed to conduct transportation planning activities in the Gainesville urbanized area. This program is required in order to receive federal funds for transportation projects. The Council serves as the staff providing technical and administrative assistance in developing transportation plans and programs.

Another major transportation planning activity is the transportation disadvantaged program. This program is required in order to receive state funds to increase transportation services to low-income individuals, elderly individuals, persons with disabilities and children-at-risk.

**MTPO Activities**

In 1994, the MTPO conducted a number of transportation planning activities.

**Gainesville Prototype Mobility Plan**

In 1994, MTPO staff was asked to assist the Florida Department of Transportation in developing a prototype mobility plan. The purpose of this plan is to provide information to decision makers on transportation system performance and identify strategies to reduce traffic congestion and enhance the mobility of people and goods. This prototype was developed to assist metropolitan planning organizations in Florida in developing required mobility plans for their areas.

**GIS Based Socio-economic Information**

Also in 1994, the MTPO, working cooperatively with the City of Gainesville and Alachua County planning staff, used detailed 1990 U.S. Bureau of the Census information to develop socio-economic information by traffic analysis zone. This information is used in the transportation computer models that forecast future traffic conditions within an area.

**Other MTPO Transportation Planning Activities**

Regular transportation planning activities include staff support for the MTPO and advisory committee meetings, overall project administration, and responding to numerous requests by the public regarding transportation plans and programs.

Each year, the MTPO approves the Transportation Improvement Program (TIP). The TIP includes highway, bicycle, mass transit and airport improvement projects programmed for the next five years. The MTPO must approve federal and state transportation projects contained in the TIP in order for these projects to be funded in the Gainesville urbanized area.

The transportation planning activities described in this section are part of a continuous, ongoing transportation planning program. Through this process, the MTPO attempts to ensure that adequate transportation facilities are provided to meet future needs.

*Improvements to north Main Street in Gainesville were begun in 1994.*
TRANSPORTATION DISADVANTAGED PROGRAM

During the year, the Council continued to serve as the designated official planning agency for ten counties in the region under the Transportation Disadvantaged Program. The Metropolitan Transportation Planning Organization (MTPO) for the Gainesville urbanized area served as the planning agency for Alachua County. As the designated official planning agency, the Council is responsible for conducting planning studies needed to increase transportation services to low-income individuals, elderly individuals, persons with disabilities and children-at-risk.

The Council and the MTPO also appoint and staff 11 individual county transportation disadvantaged coordinating boards. The coordinating boards provide advice and direction to their respective transportation coordinators on the provision of transportation disadvantaged services. Some of the duties of the coordinating boards include: identification of local service needs; approving the coordinator’s Service Plan; annually evaluating the coordinator, and reviewing all applications for local, state and federal transportation disadvantaged funds.

In addition, Council staff assisted local coordinators during the year in applying for funds through the State Transportation Disadvantaged Trust Fund. These funds were used to purchase rides for transportation disadvantaged persons who were not sponsored by social service agencies. In addition, a portion of these funds were used to purchase capital equipment in order to improve the provision of transportation disadvantaged services. In 1994, the trip/equipment grants for all 11 counties in the region totaled over $600,000.

TRANSPORTATION ENHANCEMENT PROJECTS

During the year, Council staff provided assistance to the MTPO and local governments in the region in preparing applications for transportation enhancement projects. These transportation-related projects go beyond traditional road construction projects and include such activities as landscaping, historic preservation, and facilities for bicyclists and pedestrians.

Council staff submitted seven applications for projects totaling over $2 million. These projects included three sidewalk projects and two phases of the Hogtown Greenway in Alachua County; a streetscape project (sidewalk, benches and street lighting) in the Town of Suwannee; and a multi-use trail linking O’Leno State Park and Ichetucknee Spring State Park in Columbia County.
From time to time, a newsletter is published to inform Council members, government agencies, the private sector, and the general public about new programs and other various activities in which the Council is involved. Brochures and informational briefs are also published for special programs, studies and projects.

In addition to the numerous planning and other technical studies prepared under contract with local governments throughout the region, the Council prepared the following materials in 1994.

**Regional Programs**

- Evaluation Reports on Local Comprehensive Plans, Developments of Regional Impact and other Council Review Items

**Job Training Partnership Act Program**

- Employment and Training Plan for Florida's Suwannee Valley Service Delivery Area for Program Year 1992

**Economic Development**

- Overall Economic Development Program 1994 Annual Report

**Transportation**

- Fiscal Years 1995-1999 Transportation Improvement Program
- Fiscal Year 1995 Unified Planning Work Program
- Transit Monitoring Program Quarterly Report for the Regional Transit System
- 1994 Bicycle Usage Trends Program
- Transportation Disadvantaged Coordinated Transportation Development Plans

**General**

- NCFRPC Annual Report
- NCFRPC Overall Program Design

The Council also provides general planning assistance and referral services to the public along with the following maps and information resources which are available at reproduction cost.

- Existing and Future Land Use Maps
- Census Information

**CITIZEN PARTICIPATION**

Citizens participate in Council programs in a variety of ways. Ongoing citizen participation is accomplished by including non-voting citizen members on the Council and the various Council committees.

This format allows direct citizen input at the policy-making level. Also, citizen advisory committees are created for special projects in which citizen input is desirable or necessary. Finally, the Council maintains extensive lists of interested persons to whom meeting notices and newsletters are sent.
In 1995, the Council will continue a number of programs started in 1994 and initiate a number of new projects and activities as follows.

**Regional Activities**

**Growth Management**

The Council will complete a draft of its strategic regional policy plan during 1995 to conform to changes required by legislation enacted in 1993.

**Regional and Local Emergency Response Plans**

Due to the constantly changing situation facing emergency service personnel, the regional emergency response plan will be updated to incorporate the most recent information on the location of hazardous materials. The Local Emergency Planning Committee will continue its efforts to ensure that emergency personnel are properly trained and the general public informed of potential dangers facing their communities.

**Job Training Partnership Act**

**Net Ban Re-Employment Services**

The Council will participate with the Florida Department of Labor & Employment Security (FDLES) in a program funded by the Job Training Partnership Act to provide re-employment services to individuals affected by the constitutional amendment banning net fishing. An interagency net fishing ban task force composed of FDLES and Florida Departments of Commerce, Community Affairs, Agriculture and Consumer Services, Environmental Protection, the Florida Marine Fisheries Commission and the University of Florida’s Institute of Food and Agricultural Sciences (IFAS) has already worked with representatives of the seafood industry and the Rural Economic Development Initiative (REDI) to identify resources and eliminate red tape to move rapidly to provide assistance. The Council will provide program orientations, assessment, job search assistance, job placement assistance, vocational retraining services, and supportive services (such as child care, transportation assistance, and tools) to those in training. Besides vocational training, entrepreneurial training and aquaculture training may be provided. The bulk of these services should be in place by July, 1995.

**Economic Development**

**Economic Development Assistance**

The Council will continue to provide assistance to local governments and area development authorities in securing federal funds and assistance from other sources to accommodate additional industrial growth.

The Council will also assist local governments and organizations in the implementation of the tourism plan. In addition, the Council will continue assisting businesses with SBA 7(a) loans and, through its contract with the North Central Florida Areawide Development Co., Inc., SBA 504 loans, both guaranteed by the U.S. Small Business Administration.

**Transportation**

**Year 2020 Transportation Plan for the Gainesville Urbanized Area**

Working in cooperation with the Florida Department of Transportation, Council staff will assist the MTPO in updating the community’s long-range transportation plan.

**Bicycle Planning**

Annual bicycle counts will be taken at 11 intersections in the Gainesville urbanized area to monitor bicycle ridership trends.

**Transportation Disadvantaged Program**

Council staff will continue to provide staff support to 10 county coordinating boards.

**Local Government Assistance**

**Community Development Block Grants**

Applications will be prepared for local governments in the region. Other community development assistance, including administrative services, will be provided as requested.

**Local Planning Assistance**

The Council will continue its service to assist the region’s counties and cities in complying with the requirements of the Local Government Comprehensive Planning and Land Development Regulation Act. In addition, the Council will continue to provide service to the region’s counties and cities in making application and administering Community Development Block Grants.
### 1993-94 Revenues

#### Sources

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**Total Revenues**  
$4,800,743

### 1993-94 Expenditures

#### Programs

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**Total Expenditures**  
$4,783,044
Chairman
James Montgomery

Vice Chairman
Joe Riddick

Secretary-Treasurer
Garth "Sonny" Nobles

Executive Director
Charles F. Justice